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Operational Plans and Joint Force Development Directorate (J-7), The Joint Staff

"Once Around the Pattern"

Military Education Coordination Council

21 November 2006

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Joint Education Branch

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- JAWS/JFSC SME
- PINNACLE
- CAPSTONE
- JFEC
- SAE List
- IW / QDR

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- NDU Programs
- **PAJE Operations Officer**
- GO/FO Programs
- DLAMP
- ELDP
- International Fellows

Vacant

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- USAR/AJPME SME
- MECC
- DLCC Rep
- Info Ops
- DoD Language Roadmap
- Stability Operations
- EPMEP

MAJ Kat Baldino-Jordan
- Ops/Plans Support for:
- MECC
- JFEC
- PAJE
- EPMEP
- Capstone/Pinnacle
- JS Visits
- etc

Mr. Jack Roesner (C
- JOD
- Strategic Plan Analyst
- OPMEP Revision
- QDR – BPC, Strategic Communications
- Legislative Issues

Strategic Plan for JOM & JPME

- ✓ **Plan submitted to Congress in June 06; Plan dated 3 Apr 06**
- **USD P&R/DUSD MPP coordinated a supporting legislative change package for FY07 NDAA w/ elements affecting JPME… Congressional Action on the NDAA still pending as of 20 Sep 06**
  - **50%+1 outplacement rule applied to NDU programs only**
  - **Definition of Joint Matters to include "Integrated Operations"**
  - **Joint Officer Management authority; the Joint Qualified Officer (JQO)**
    - **Implementation Plan due to HASC/SASC 31 Mar 07**
    - **Addressing alternate path to obtain Joint experience for JPME I faculty**
  - **Joint credit for JPME faculty (JPME-II only)**
  - **Alternative methods for JPME II delivery…JFSC brief to follow**
- **JCS Staff coordination in progress for supplemental report due 15 Jan 07**
  - **Civilian Component, NCOs, & Reserve Component**
- **Implementation Plan due to Congress 31 Mar 07**

Program Decision Memorandum (PDM) Cultural and Regional Awareness Training in PME

Tasking Language: **Review cultural and regional awareness training across Services to identify actions to improve the training and better incorporate into PME. Provide recommendations to DepSecDef for inclusion in FY 08 President's Budget and the 2008-2013 FYDP**

Current Status: Final editing prior to submission to J-8 thru DJ-7

Recommendations:

- **Support Service funding initiatives over 08-13 FYDP, $134M**
- **Update OPMEP/EPMEP LA/LOs at all phases of PME continuum**
- **Establish OSD Policy lead for cultural and regional expertise**
- **Expand Army's concept of web-basing commercial training products to all Services to make culture and language training more accessible**
- **Establish a DoD COE for regional awareness and cultural sensitivity then link to the Service COEs through a community of practice forum**
- **Expand capabilities of the Regional Centers to serve as regional expertise COEs and establish relationships with Service COEs/colleges**

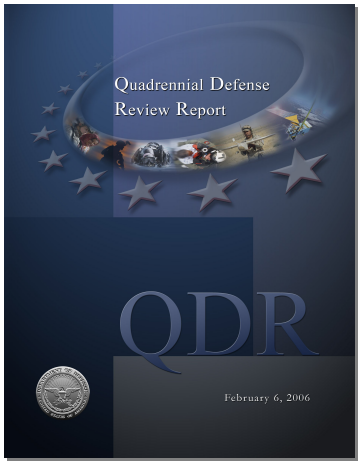
Final Study to be Published Dec 06

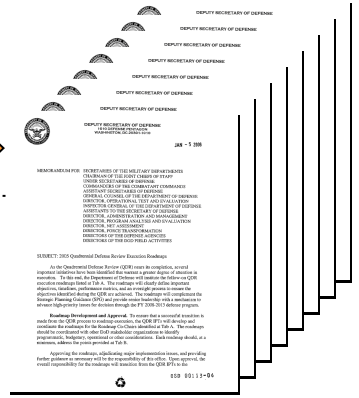
DoDI 5160.xx Management of DoD Language and Regional Expertise Capabilities

CJCS Responsibilities:

- **5.6.3 Formulate policy, in coordination with USD (P&R) for the regional expertise education and language training of members of the Armed Forces. Policy shall include:**
  - **5.6.3.1. In coordination with USD(P) and combatant commands, integrate DOD Centers for Regional Security Studies centers into foreign area studies regional expertise education and training programs.**
  - **5.6.3.2. Include foreign language and regional expertise in the curricula of professional military education and individual training venues and personal development opportunities (Reference (e)).**
  - **5.6.3.3. Expand cultural awareness regional expertise concepts and topics within ~~in the curricula of~~ Joint Professional Military Education.**
  - **5.6.3.4. Include foreign language maintenance and awareness opportunities as an adjunct to the curricula of professional military education venues (Reference (e)).**
  - **5.6.3.5. In coordination with the DoD Components, develop and present to the DLSC an annual report on the status and best practices of the Components' education and training programs that may have application across the Department.**

QDR Process and Additional Roadmaps - Impacts on JPME





8 Execution Roadmaps

- Authorities
- ➢Irregular Warfare
- Locate, Tag & Track
- ➢Building Partnership Capacity
- ➢Strategic Communications
- Joint Command and Control
- DOD Institutional Reform and Governance
- Sensor-Based Management of the ISR Enterprise

- Complement QDR Process
- Serve as an addendum to further advance Issues that warrant greate attention
- Assist in turning the QDR from a product to a process
- Provide senior leaders the mecha to advance high priority issues thro FY 08-13 defense program

QDR Task Status for Education Related Tasks

Task	Description	OPR	Due	Status	Remarks
Irregular Warfare Roadmap					
2.6.2	Plans for improving joint and Service professional military education and training for the conduct and support of operations and activities associated with IW.	DJ-7	12/31/06		In final staffing via JSAP
2.6.8	Plan to ensure that the DoD cadre of strategists and campaign planners are as competent in IW as they are in conventional warfare	DJ-7	12/31/06		In final staffing via JSAP
Building Partnership Capacity Roadmap					
3.1.6.	Plan of action for expanding DOD training programs to civilian planners	DJ-7	12/31/06		Data call completed. Interim report being prepared for comment via JSAP
3.1.7.	Concept brief for a National Security University (NSU)	NDU	12/31/06		Interagency meetings held. Draft concept paper developed
3.1.8.	Concept brief for a National Security Officer (NSO) corps	NDU	12/31/06		Interagency meetings held. Long-term project only in its initial stages. Due date highly dependent on IA.
3.2.5.	Report on strategic-level homeland defense education and related research opportunities	ASD(HD)	12/31/06		Met w/ HSC in Sep 06; Coordination draft circulated mid-Nov

Red: Significant obstacles; Yellow: On Course; Green: Nearing completion

QDR Task Status for Education Related Tasks

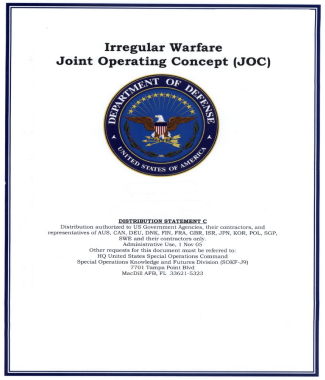
Strategic Communications Roadmap					
Task	**Description**	**OPR**	**Due**	**Status**	**Remarks**
3-4(c)	**Establish Strategic Communication and Public Affairs curricula for JPME**	**DJ-7**	**03/07**		**Completing POA&M for assigned task**
3-4(d)	**Identify integrated joint training to incorporate Strategic Communication processes and the primary supporting capabilities**	**DJ-7**	**04/07**		**Completing POA&M for assigned task**

Irregular Warfare

Irregular Warfare (IW) - A violent struggle among state and non-state actors for legitimacy and influence over the relevant population

- This definition of IW has been introduced in the Final Coordination Draft of JP 1 ***and*** the Final Coordination version of the IW Joint Operating Concept (both documents are in staffi

Mid-Dec


Irregular Warfare
Joint Operating Concept (JOC)

DEPARTMENT OF DEFENSE
UNITED STATES OF AMERICA

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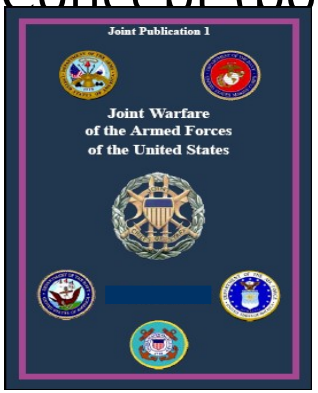

Joint Publication 1

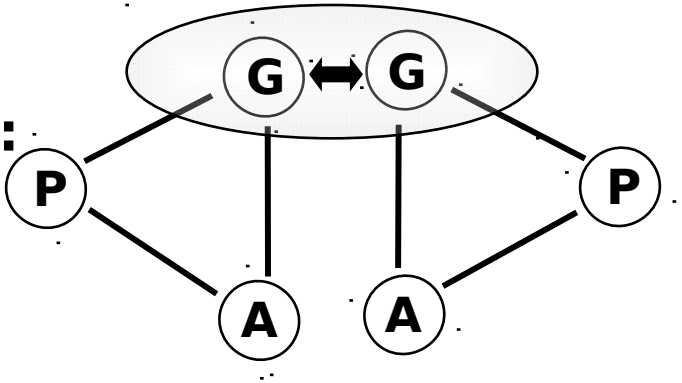
Joint Warfare
of the Armed Forces
of the United States

Nov 30th

- Doctrine provides the basis for education, training, and execution of current joint operations

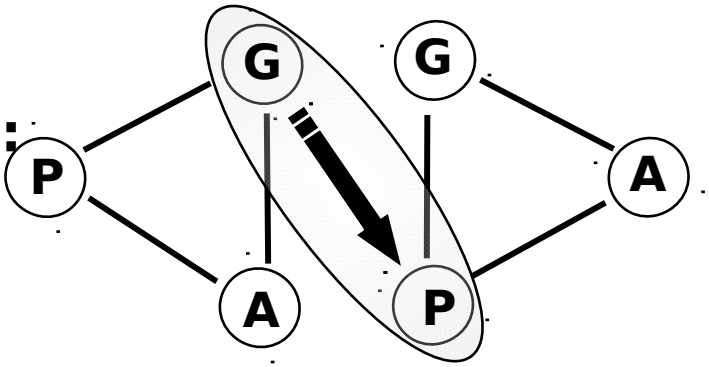
IW and Strategic Objectives: A Clausewitzian View

Traditional Warfare: State vs State



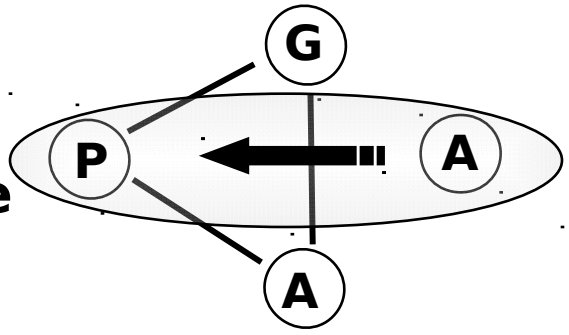
- Govt's are the stakes
- Army and People are instruments

Irregular Warfare: State vs State



- People are the stakes

Irregular Warfare: State vs Non-State



- People are the stakes

Working Actions (1 of 3)

- **Training Transformation Implementation Plan: the Joint "Training" Program Review (JTPR) expected to consider joint education**
- **Training Transformation Interagency, Intergovernmental and Multinational Tasks (TIM2)**
  - **ESG brief (25 Oct 06) postponed; Date TBD. Proposed Interagency Career Education Continuum**
- **Chairman's Chair Initiative**
  - **Need nomination packages**
  - **Processing ICAF, Army CGSC, Naval War College, and MCWAR**
  - **Invite all ILCs to participate**
- **Enlisted Military Education Program**
  - **EMERC held May 06**
  - **Services conducting self assessment of learning objectives**
  - **EMERC WG scheduled for Spring 07**

Working Actions (2 of 3)

- **Ukraine PME Reform Initiative**
  - **Participated with NDU, CGSC, USAWC, and the Marshall Regional Center to assess the Ukrainian National Defense Academy – Intermediate Course – 15-21 Oct**
  - **Using PAJE as a model, will conduct pre-assessment with follow-on visit later this year.**

- **Initiative to partner with Central and South American Defense Colleges**

- **Information Operations**
  - **IO Board of Advisors working with NPS to develop options for 12 month graduate degree program for IO community**
  - **A trend in PAJE results show schools lagging in integrating IO LOs.**
  - **Working with the IO BOA for SMEs to provide ideas on how to improve IO curricula integration**

- **National Defense Intelligence College (formerly JMIC) – JPME-I**

Working Actions (3 of 3)

- **Advanced Operational Art Studies Fellowship (AOASF) JPME II Initiative**
- **Held 2nd annual GO/FO JPME Crosswalk Conference on 4/5 Oct.**
- **Coordinate advanced course curriculum**
  - **Review IW curriculum**
  - **J-7 will sponsor an Annual Advanced Course Conference Jan 07**
- **School of National Security Executive Education (SNSEE) JPME II Initiative**

PAJE Update

- PAJE Training and Pre-visits underway
- Expanding team composition to include Distance Learning Expertise for AJPME Visit
- Assessed MCWAR and AWC for SLC JPME II Certification

Calendar Year 2006 PAJE Schedule

	School	Type	Date
✓	Marine Corps War College (JPME II)	Certification	11-14 Sep 06
✓	ICAF/NWC	Reaffirmation	Nov 06
✓	Air War College (JPME II)	Certification	13-17 Nov 06
	Advanced JPME Course	Accreditation	11-15 Dec 06
	Naval War College (JPME II)	Certification	13-18 May 07
	Army War College (JPME II)	Certification	24-28 Sep 07
	ACSC (Res/Non-Res)	Reaffirmation	Oct 07
	Army Command & General Staff College (Non-Res "M" Course)	Accreditation	13-17 Nov 07

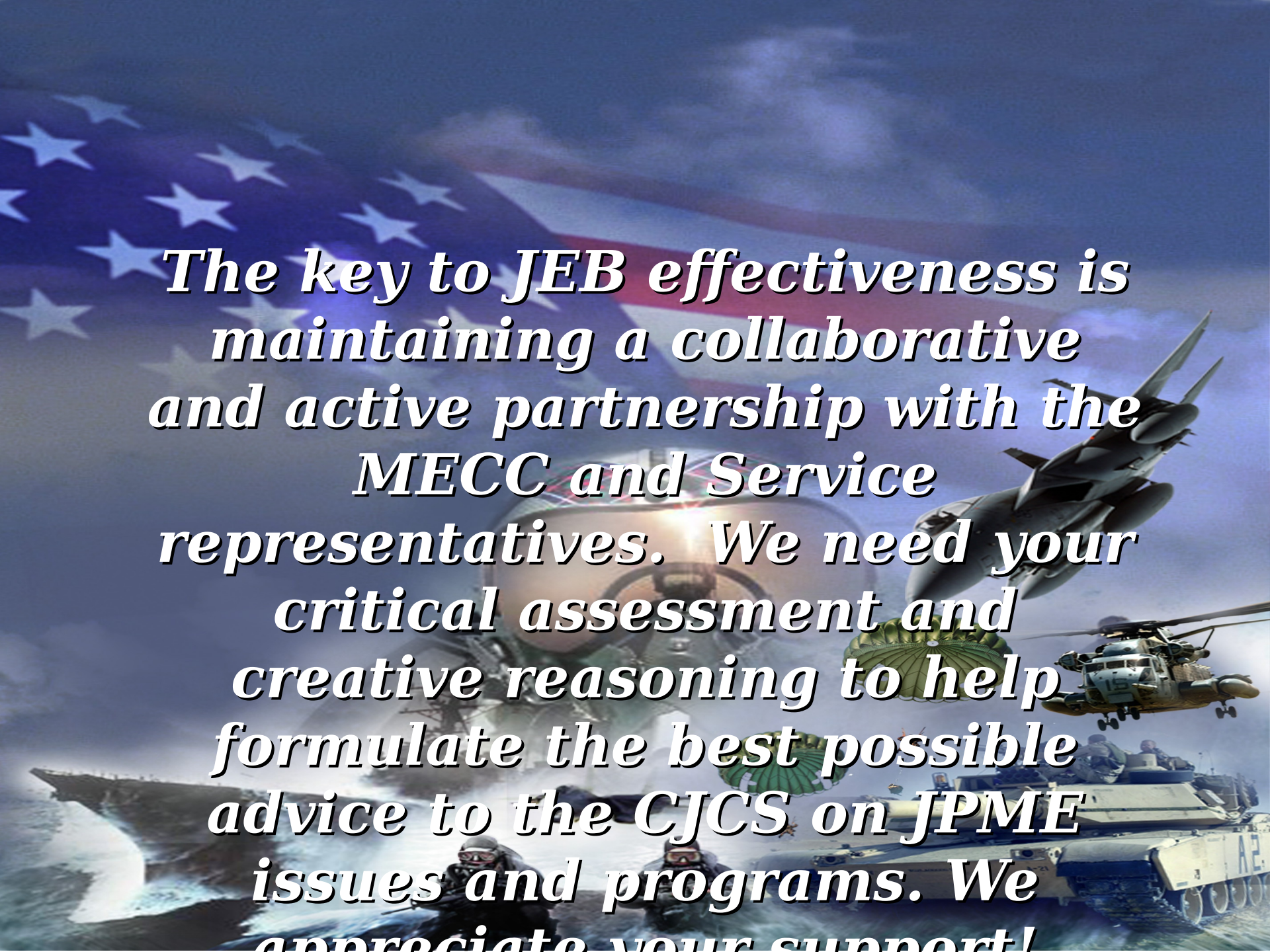
Joint Doctrine Update

- **16 Joint Publications have been approved in 2006, with an additional 9 projected for approval before the end of the year – total of 25 publications (*almost 1/3 of the entire joint doctrine hierarchy*)**

- **Keystone Publications – JP 6-0 signed in March**
  JP 3-0 signed in September
  JP 1-0 signed in October
  JP 5-0 signature draft with Top- 5
  JP 2-0 & JP 4-0 First Draft in preparation
- **Capstone Publications – JP 1 currently in Final Coordination staffing**
  JP 0-2 will be consolidated into JP 1
- **Recently approved Joint Publications of note – JP 3-08, *Interagency, IGO, and NGO Coordination,* JP 3-07.2, *Antiterrorism*, JP 3-10, *Joint Security Ops in Theater,* JP 3-13, *Information Operations*, and JP 3-26, *Homeland Security***

- **Input into joint doctrine development from the JPME Faculty has contributed immensely to the joint doctrine development system**

- **Joint Doctrine Education and Training Electronic Information System (JDEIS) web portal - https://jdeis.js.mil/ (accessible**


The key to JEB effectiveness is maintaining a collaborative and active partnership with the MECC and Service representatives. We need your critical assessment and creative reasoning to help formulate the best possible advice to the CJCS on JPME issues and programs. We appreciate your support!

Back-up

Officer Learning Continuum In Action

	PRIMARY LEVEL		INTERMEDIATE LEVEL	SENIOR LEVEL
Joint			JAWS Single Phase JPME I & II (Resident Only) JCWS JPME II (Resident Only)	NWC Single Phase JPME I & II (Resident Only) ICAF Single Phase JPME I & II (Resident Only)
Air Force	Air/Space Basic Course	Service/Joint Individual And Collective Training Opportunities Self Development Experience	Squadron Officers School	Service/Joint Individual And Collective Training Opportunities Self Development Experience	ILE JPME I (Resident & Non-resident)	Service/Joint Individual And Collective Training Opportunities Self Development Experience	SLC JPME I (Resident Only)
Army	Basic Course		Advanced Course		ILE JPME I (Resident & Non-resident)		SLC JPME I (Resident & Non-resident)
Navy	Basic Course				ILE JPME I (Resident & Non-resident)		SLC JPME I (Resident & Non-resident)
Marine Corps	Basic School		Expeditionary Warfare School (Resident & Non-Resident)		ILE JPME I (Resident & Non-resident)		SLC JPME II (Resident Only)
YEARS	0-1	Gap 2-5 Yrs	3-6	Gap 6-11 Yrs	9-14	Gap 7-13 Yrs	16-22

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Strategic Communication

Strategic Communication –

Focused United States Government (USG) efforts to understand and engage key audiences in order to create, strengthen or preserve conditions favorable for the advancement of USG interests, policies, and objectives through the use of coordinated programs, plans, themes, messages, and products synchronized with the actions of all instruments of national power. Also called **SC**.